Network Rail Social Value Framework – Summary

Purpose and benefits

Assisting regions, projects and teams to better understand and address needs in the communities in which they operate.

Managing social value is about improving business process – making business as usual the best it can be. It joins up national initiatives already in place and adds value, not cost.

Application of the Framework will:	Lack of social value management risks adding cost through:
 Promote a better understanding of risk and opportunity associated with our activities and integrate that into decision-making Demonstrate value added Strengthen relationships and attract external funding Enhance our reputation. 	 Legislative and regulatory breach (e.g. of Equality Act 2010) Complaints and subsequent delays to operations or projects Negative media coverage and reputational harm Buildings and infrastructure (including plant) being built to regulatory minimums and requiring adaptation if/ when standards are raised. We will assess the risk of future regulation changes and make sensible risk-based judgements.

By applying the social value management process outlined in <u>the full Framework</u>, we understand local need, opportunity and risk and can integrate that qualitatively into decision-making.

The new Rail Social Value Tool (RSVT) will include monetised values that have been compiled in accordance with UK Treasury Green Book principles. These can be integrated quantitatively into decision-making, for example by providing projected social value in investment papers.

Priorities and ambitions

Network Rail advocates use of the <u>UK Government's Social Value Model</u>, adapted to the context of rail. This aligns with priorities of governments in Wales and Scotland.

Economic prosperity	Equal opportunity	Wellbeing
Working with our supply chain and partners, we will develop people's skills and support educational attainment , provide opportunities for employment and for training . We'll enhance the resilience and capacity of our supply chain .	Working with our supply chain and partners, we'll work towards an inclusive rail network and promote workforce diversity and inclusion .	Working with our supply chain and partners, we will promote community integration and enhance people's physical and mental wellbeing .

Network Rail is committed to helping achieve the United Nations Sustainable Development Goals. These priorities contribute to 11 of the 17 goals. Our Environmental Sustainability Strategy 2020 - 2050, and wider environmental plans, help us work towards the remaining 6.

COVID-19 recovery

Working with our supply chains and partners, we'll **help get passengers back onto the railway** and **help local communities recover** from the impact of COVID-19.

The <u>full Framework</u> provides example goals under each priority and ambition. It identifies national initiatives relevant to each. There are already examples of projects and teams working towards these priorities, ambitions and goals, around our business.