

Speak Out (Whistleblowing) Policy

September 2026

1. When should I speak out?

Everyone at Network Rail, or working on our behalf, has a responsibility to raise genuine concerns about suspected wrongdoing when our standards are not being met or colleagues are not living up to our values.

This includes reporting:

- Anything that endangers health and safety or the environment
- Fraud or corruption
- Criminal activity, including theft
- Dishonesty in dealing with customers and suppliers, including conflicts of interest
- Breaches of acts of modern slavery or human rights
- Bullying and harassment where the issue is widespread - individual instances and complaints should be raised through the [grievance process](#) to afford a full investigation and dedicated outcome letter to you. However, Speak Out can be used to raise instances of sexual harassment.

2. How can I speak out?

You can speak out in the following ways:

For serious safety situations that could cause imminent injury or damage to people or the railway (including immediate concerns around drugs & alcohol):

- Contact the **relevant control centre**, the **National Operations Centre (NOC)** on **01908 723644**, or dial **999**

For All Other Matters:

- Use our **free 24/7 confidential reporting service, 'Speak Out'**:
 - Call Speak Out on **0808 143 0100** or make a report online [here](#)
- Contact the **ethics team** at ethics@networkrail.co.uk
- Contact the **director of risk & internal audit** (ben.edwards@networkrail.co.uk) or **group general counsel** (susan.beadles@networkrail.co.uk)
- We'd always prefer to resolve an issue internally, but if you don't feel comfortable doing that, you can contact the regulator, **the Office of Rail and Road (ORR)** directly, or through the **Confidential Reporting for Safety service (CIRAS)** for safety, health, wellbeing, or environmental concerns.
 - Call the ORR on **0207 282 2175** or email at boardsecretariat@orr.gov.uk
 - Call CIRAS on **0800 4 101 101** or complete the **CIRAS web form** [here](#)

3. What happens next?

All concerns raised will be reviewed and investigated appropriately by either HR, Safety, Commercial & Procurement, or our Fraud Investigation team. Where there's evidence to suggest a criminal offence has been committed, the police or relevant law enforcement agency will be informed.

If you've used the Speak Out hotline or website to raise your concerns, don't forget to use your unique case number to call back or log in online and check whether we've left any messages or contacted you for further information.

Investigations take time. There might not be any immediate visible action and it's not always possible to provide outcomes or detailed feedback to reporters, but all concerns raised to us will be reviewed and taken seriously.

4. Confidentiality

All concerns raised will be treated confidentially. This means that we'll only share information with others on a 'need to know' basis to help progress the investigation.

We'd always encourage you to provide your name and contact details, as doing so makes it easier for us to assess the issue and contact you for further information. However, anonymous reporting can be done through the Speak Out hotline or website and means that you don't have to disclose any information to us that would reveal your identity.

Whether you chose to include your contact details or not, please provide as much information about the situation as you can. Otherwise, we might not be able to investigate properly.

5. Protection from victimisation

If you speak out in good faith you can be confident that we won't take action against you for doing so. However, where we identify malicious or 'joke' reports, we'll consider taking disciplinary action.

Network Rail doesn't tolerate any form of victimisation against those who either raise genuine concerns or review and assess reports of wrongdoing. So, if you're facing any form of reprisal as a result of speaking out or reviewing concerns, then you must make this known to the ethics team immediately (ethics@networkrail.co.uk).

6. Support and further advice

We understand that deciding to raise a concern can be a challenging time. If you need support throughout the process, the Employee Assistance Programme and trades unions can help.

For more information about the Employee Assistance Programme, please click [here](#) and for information about the trade unions, please click [here](#).

If you have any further queries about this policy or any of the issues it covers, please contact the ethics team at ethics@networkrail.co.uk.

Content Owner	Security Classification	Issue Date	Compliance Date
Head of Transparency, Ethics & Data Protection	Official	16/09/2026	16/09/2026

THIS DOCUMENT IS UNCONTROLLED UNLESS VIEWED DIRECTLY IN IMS SYSTEM