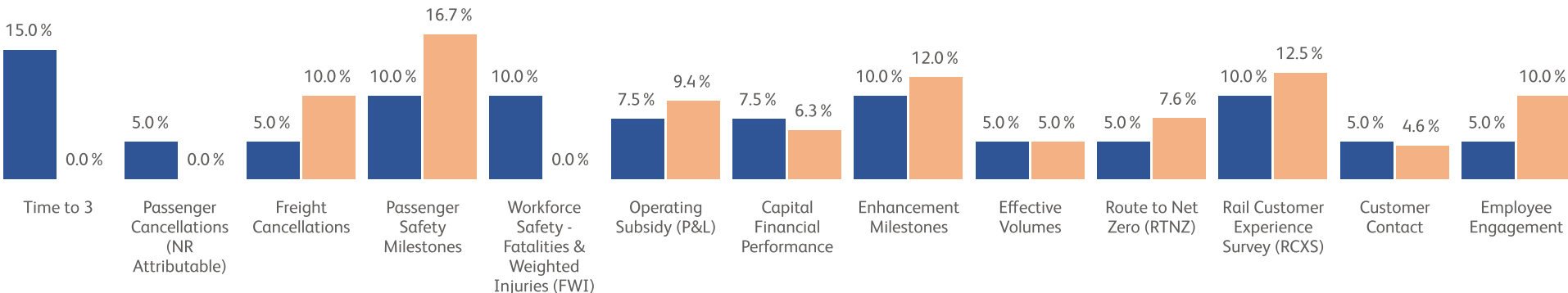


FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution

This chart summarises the forecast year-end scorecard contribution for all metrics (orange bars) and compares this to the target year-end scorecard contribution (blue bars). Adding up each metric's %s will total the forecast scorecard outturn for this period. Full target achievement across all metrics will deliver 100% scorecard contribution. Full upper taper achievement across all metrics will deliver 200% scorecard contribution.

● % Year-End Target Scorecard Contribution ● % Year-End Forecast Scorecard Contribution

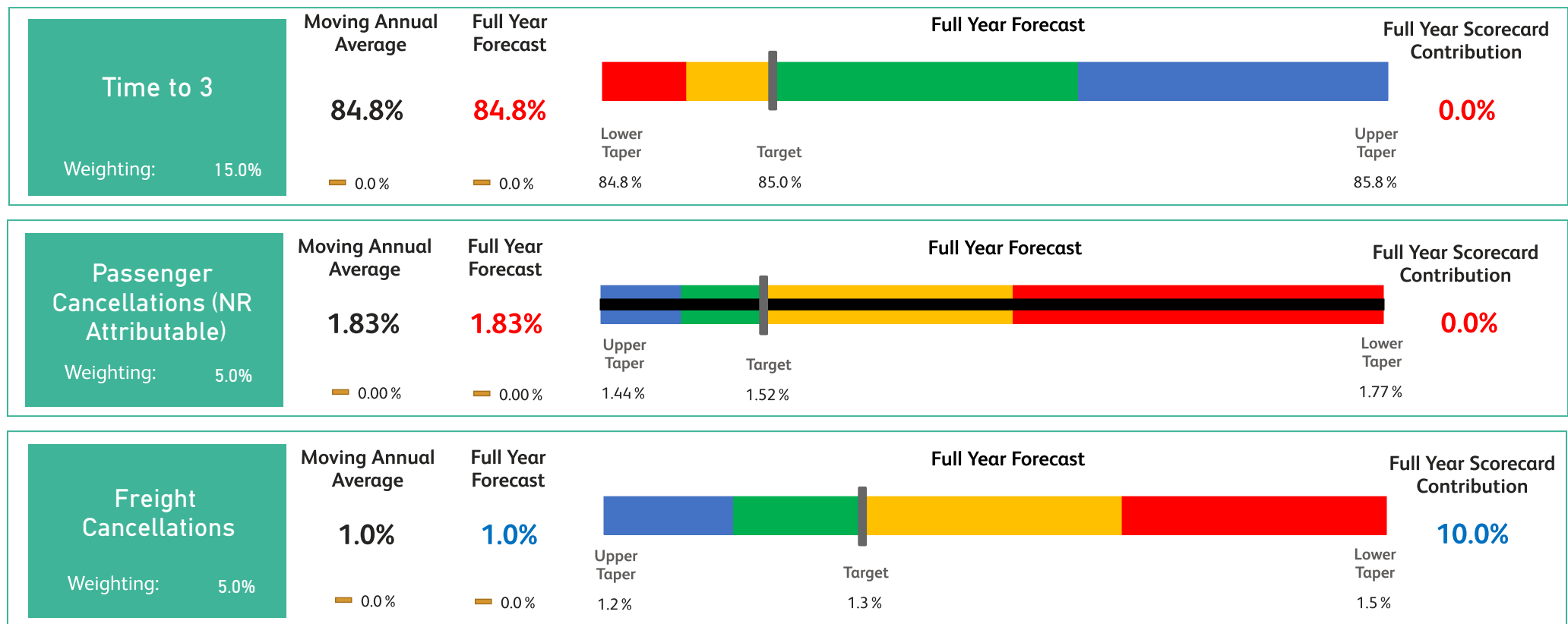
National 100.0% 94.1%



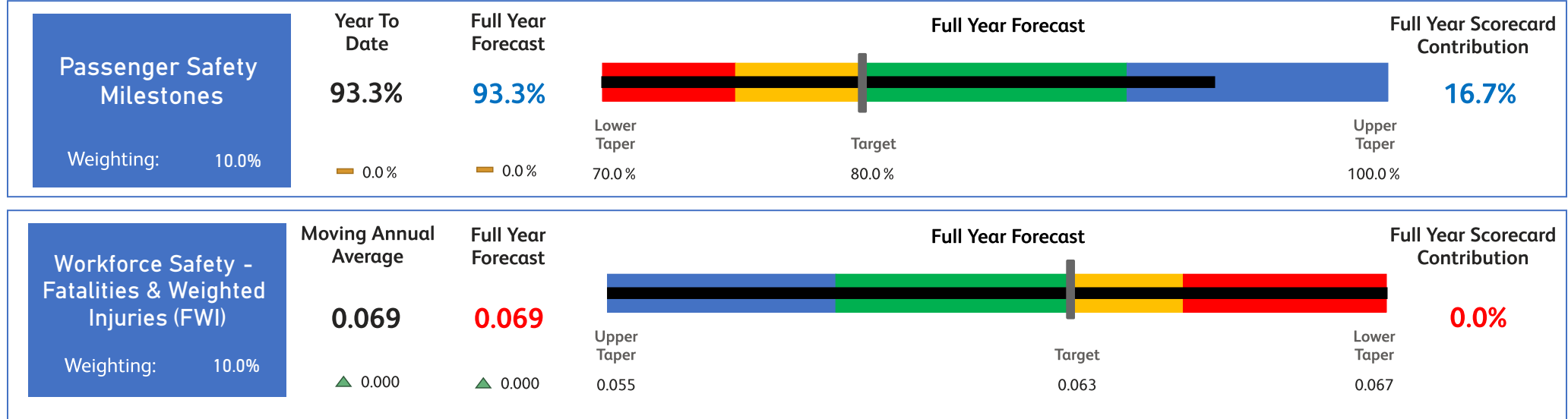
The metric section below shows how each metric (categorised by strategic theme), feeds the scorecard contribution; showing:

- **Moving Annual Average** (average performance of last 13 periods) or **Year to Date** (aggregate performance from period 1 to current period), with direction of performance movement since last period.
- **Full Year Forecast** (estimated forecast of where the year will end, as at this period), this is shown in two ways. First as a value, with direction of performance movement since last period. Second, as a black horizontal line overlaid onto the taper range (lower taper to upper taper). The vertical grey line (between amber and green) indicates the target.
- **Full Year Scorecard Contribution** (calculation using the full year forecast relative to its position in the taper range (between lower and upper taper) and the metric weighting).
- **Full Year Scorecard Contribution** may not reflect the metric performance, this is due to local management performance adjustments.

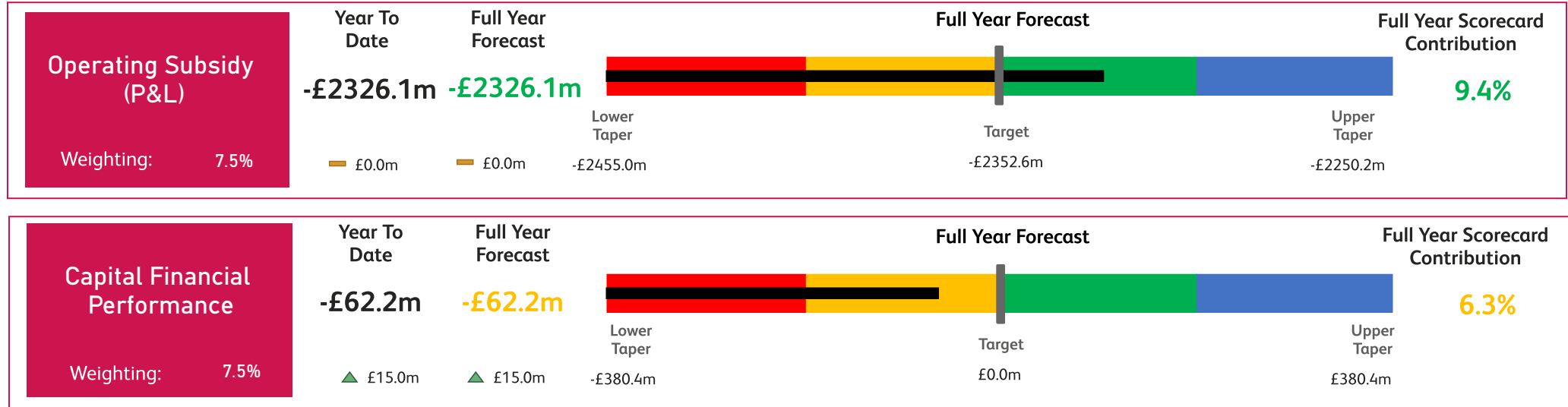
TRAIN SERVICE DELIVERY



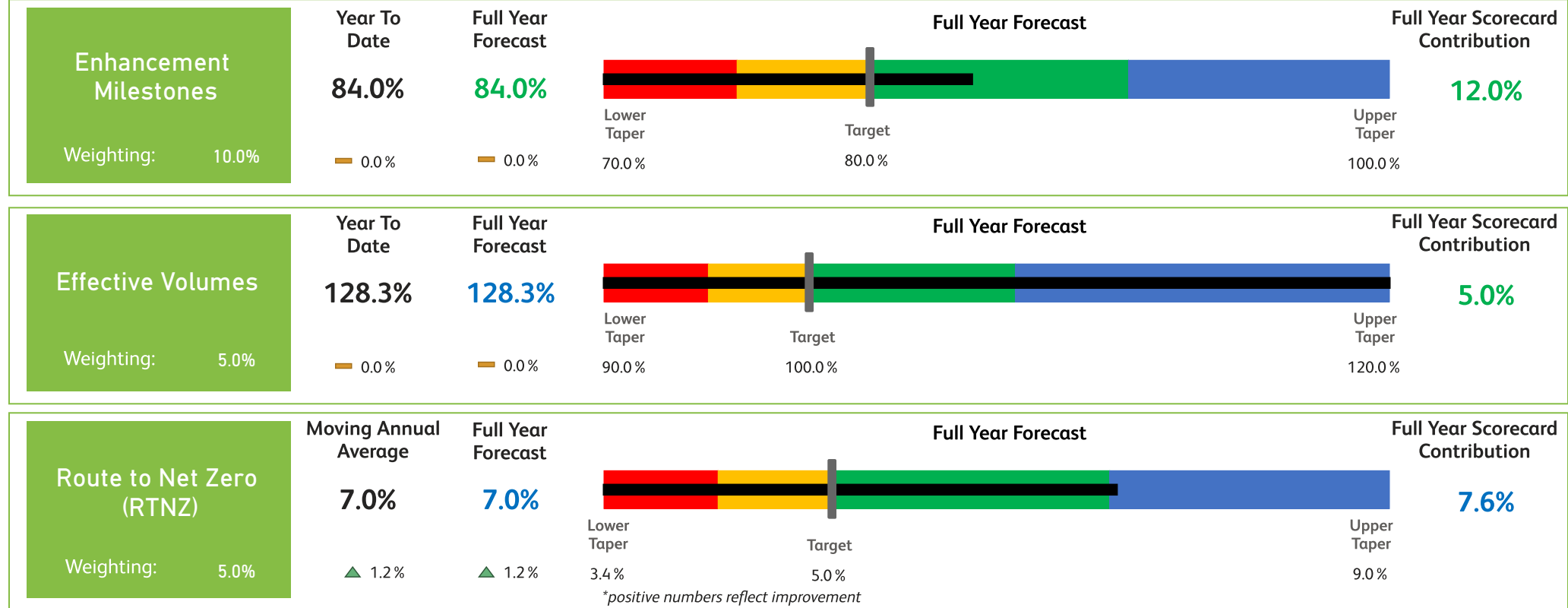
SAFETY



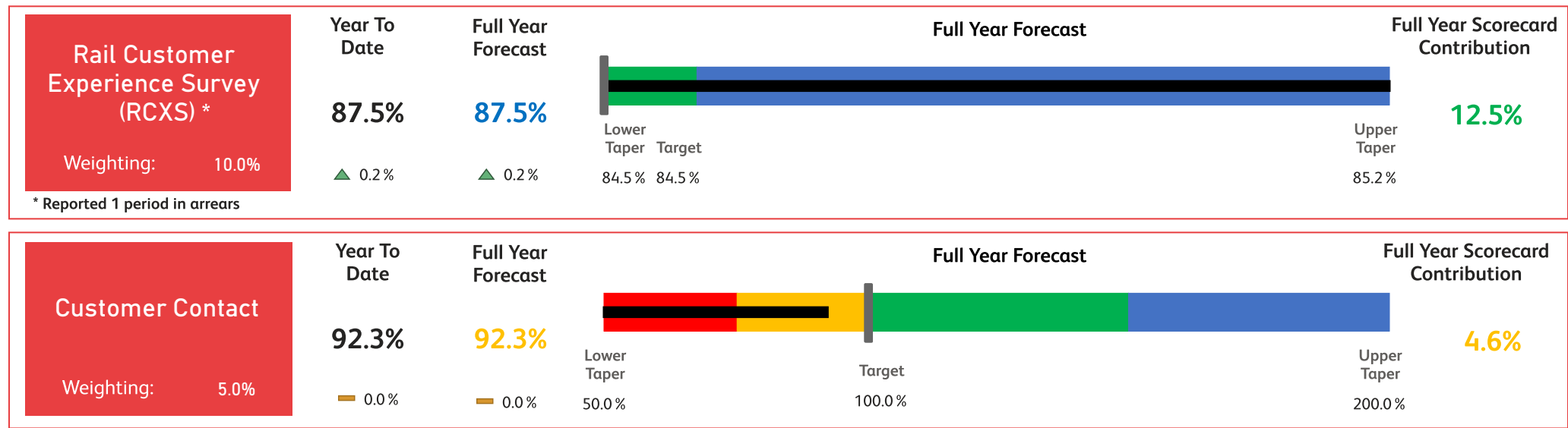
EFFICIENCY



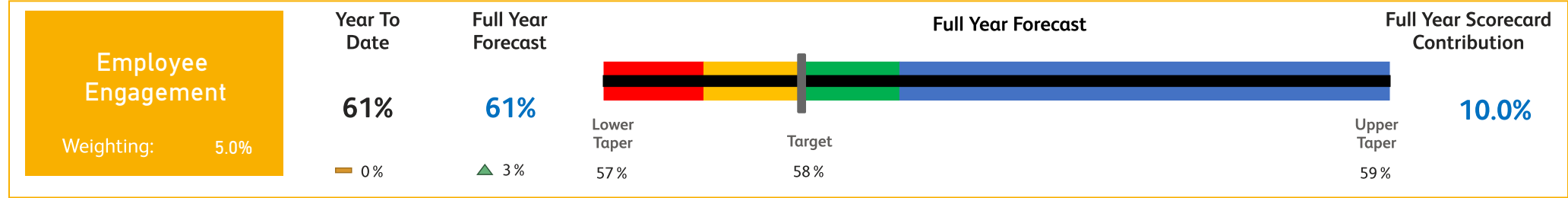
SUSTAINABLE GROWTH



CUSTOMER & COMMUNITIES

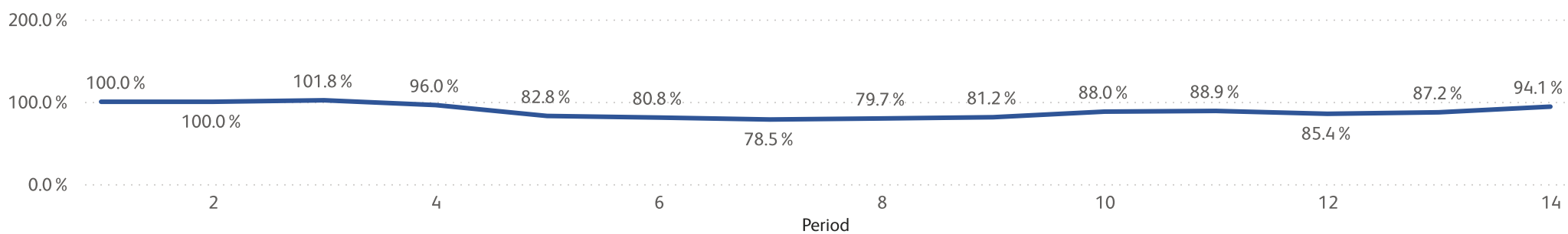


PEOPLE



FY26 Scorecard Full Year Forecast Outturn

This chart shows the direction of movement in forecast year-end outturn for every period in FY26.

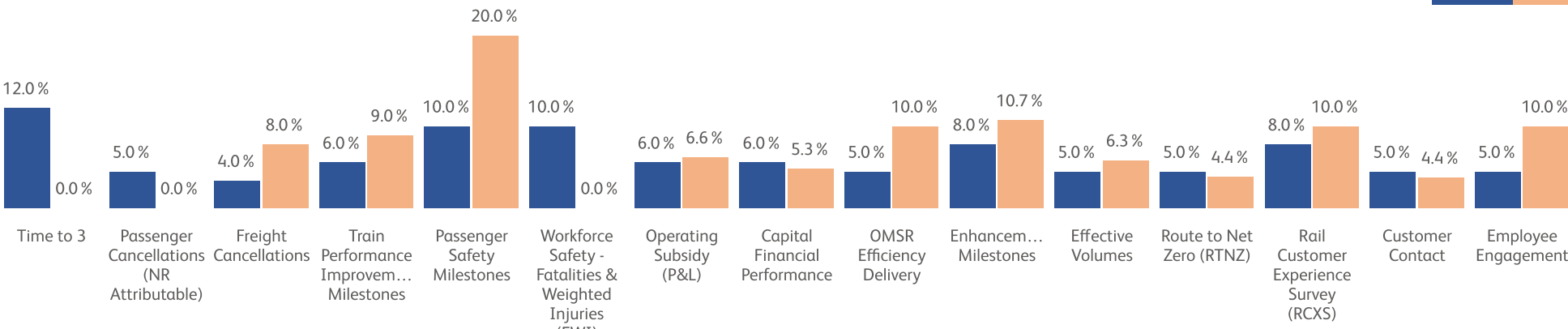


FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution

This chart summarises the forecast year-end scorecard contribution for all metrics (orange bars) and compares this to the target year-end scorecard contribution (blue bars). Adding up each metric's %s will total the forecast scorecard outturn for this period. Full target achievement across all metrics will deliver 100% scorecard contribution. Full upper taper achievement across all metrics will deliver 200% scorecard contribution.

● % Year-End Target Scorecard Contribution ● % Year-End Forecast Scorecard Contribution

Eastern 100.0% 104.6%



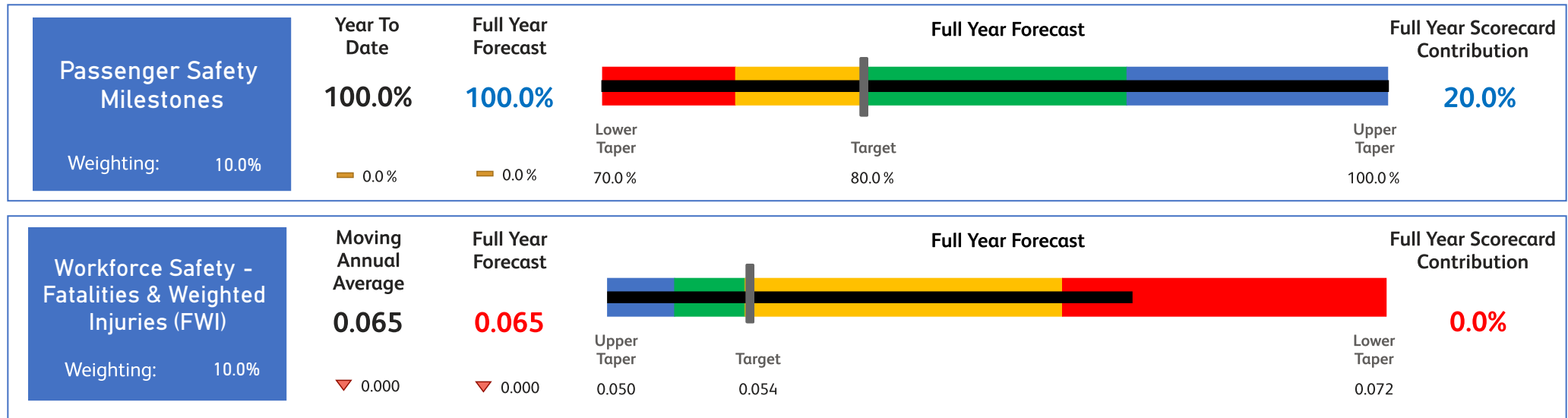
The metric section below shows how each metric (categorised by strategic theme), feeds the scorecard contribution; showing:

- **Moving Annual Average** (average performance of last 13 periods) or **Year to Date** (aggregate performance from period 1 to current period), with direction of performance movement since last period.
- **Full Year Forecast** (estimated forecast of where the year will end, as at this period), this is shown in two ways. First as a value, with direction of performance movement since last period. Second, as a black horizontal line overlaid onto the taper range (lower taper to upper taper). The vertical grey line (between amber and green) indicates the target.
- **Full Year Scorecard Contribution** (calculation using the full year forecast relative to its position in the taper range (between lower and upper taper) and the metric weighting).
- **Full Year Scorecard Contribution** may not reflect the metric performance, this is due to local management performance adjustments.

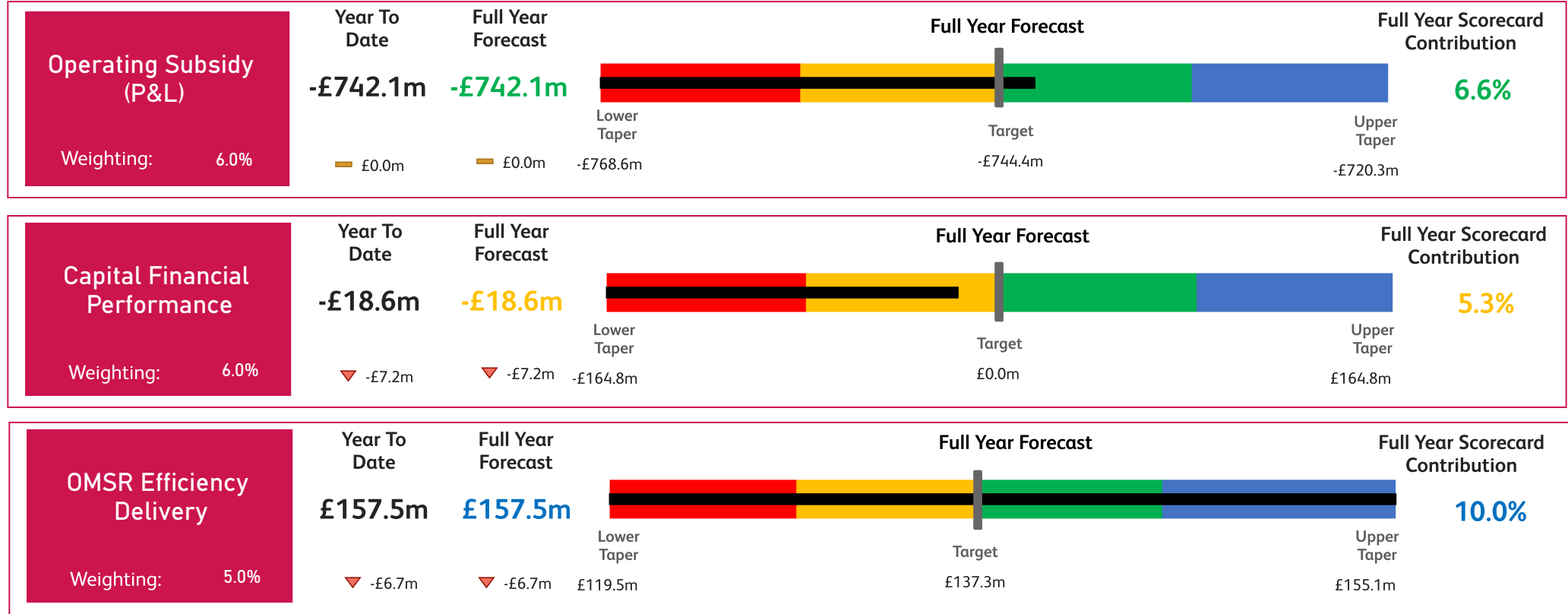
TRAIN SERVICE DELIVERY



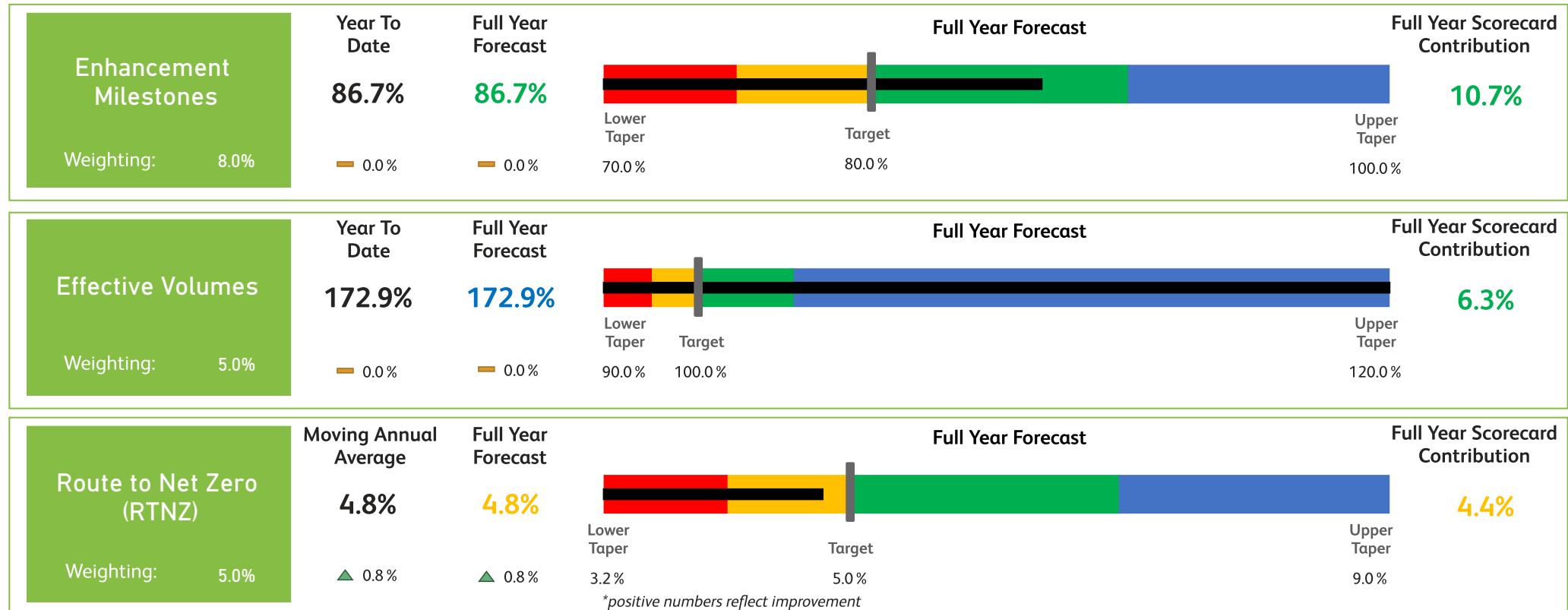
SAFETY



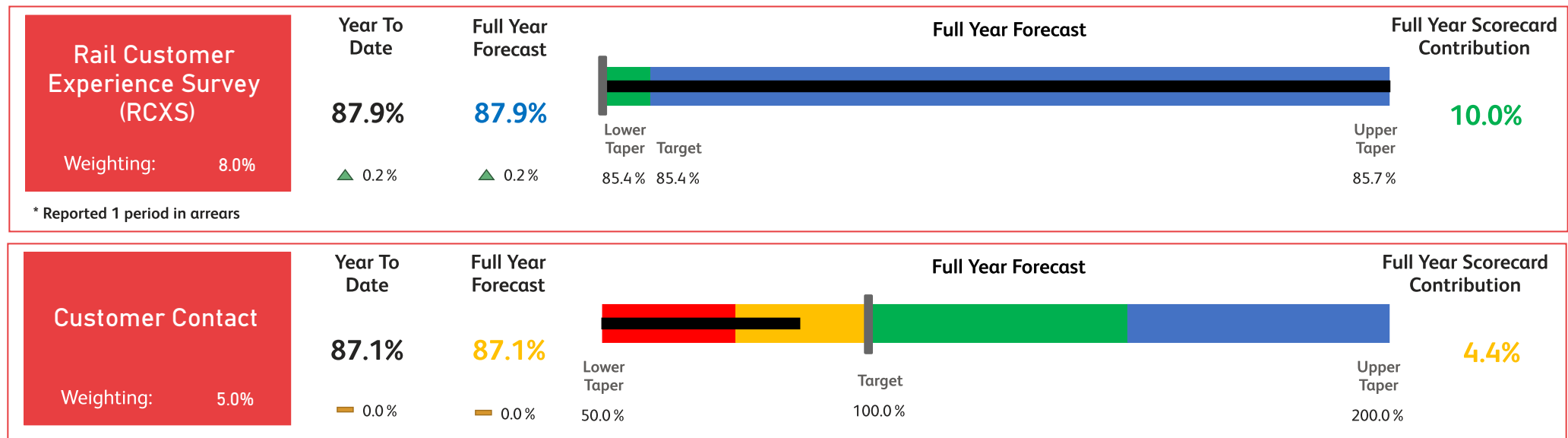
EFFICIENCY



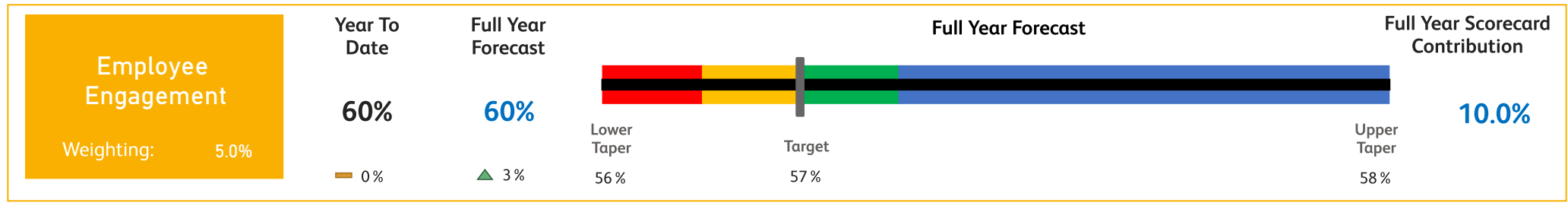
SUSTAINABLE GROWTH



CUSTOMER & COMMUNITIES

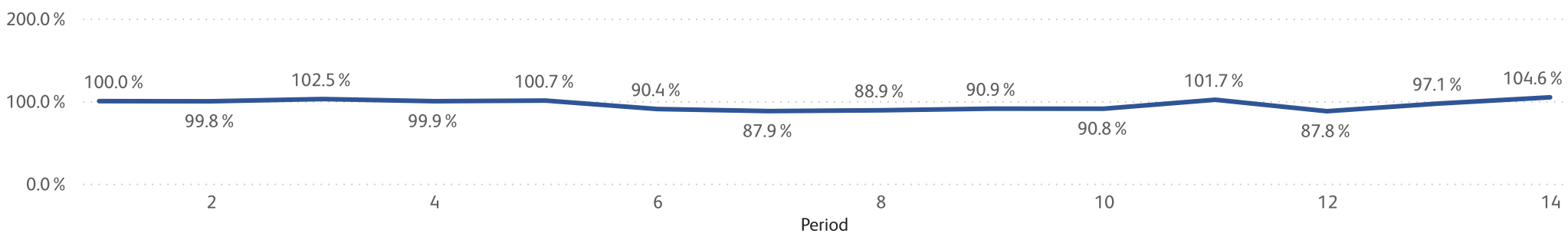


PEOPLE

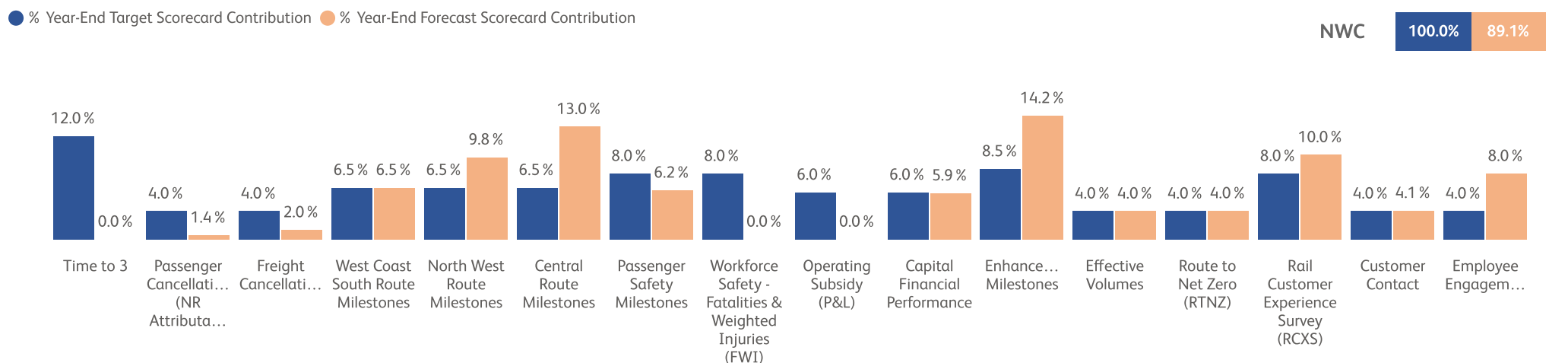


FY26 Scorecard Full Year Forecast Outturn

This chart shows the direction of movement in forecast year-end outturn for every period in FY26.



FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution
This chart summarises the forecast year-end scorecard contribution for all metrics (orange bars) and compares this to the target year-end scorecard contribution (blue bars). Adding up each metric's %s will total the forecast scorecard outturn for this period. Full target achievement across all metrics will deliver 100% scorecard contribution. Full upper taper achievement across all metrics will deliver 200% scorecard contribution.



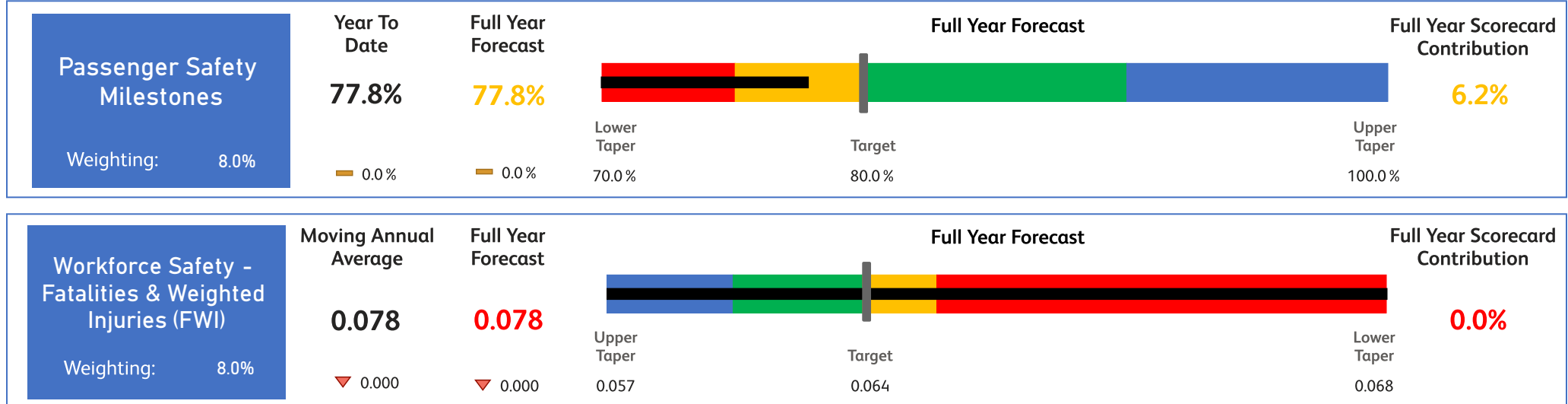
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- **Moving Annual Average** (average performance of last 13 periods) or **Year to Date** (aggregate performance from period 1 to current period), with direction of performance movement since last period.
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- **Full Year Scorecard Contribution** may not reflect the metric performance, this is due to local management performance adjustments.

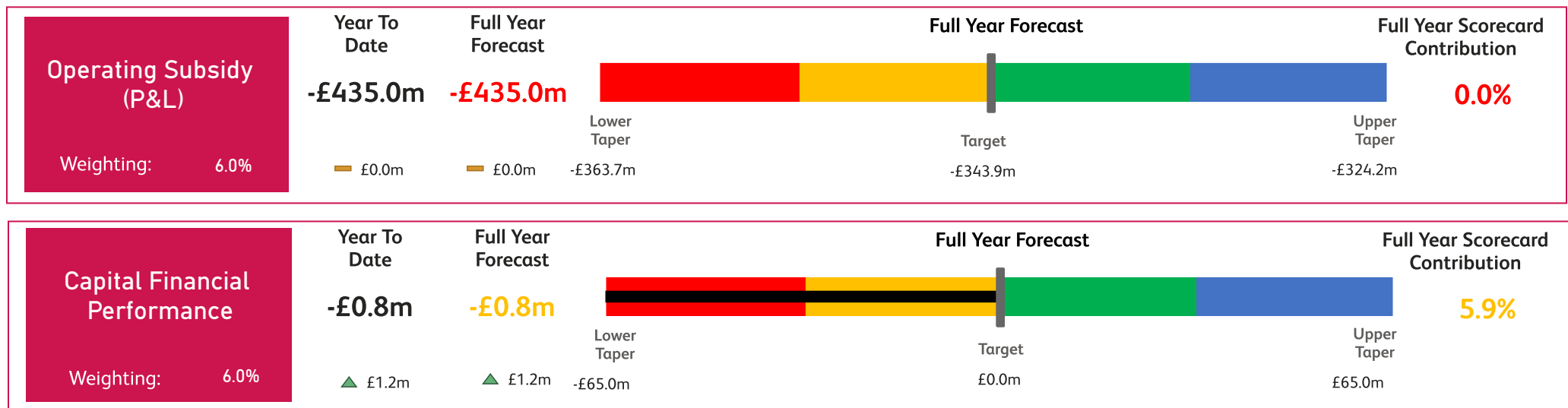
TRAIN SERVICE DELIVERY



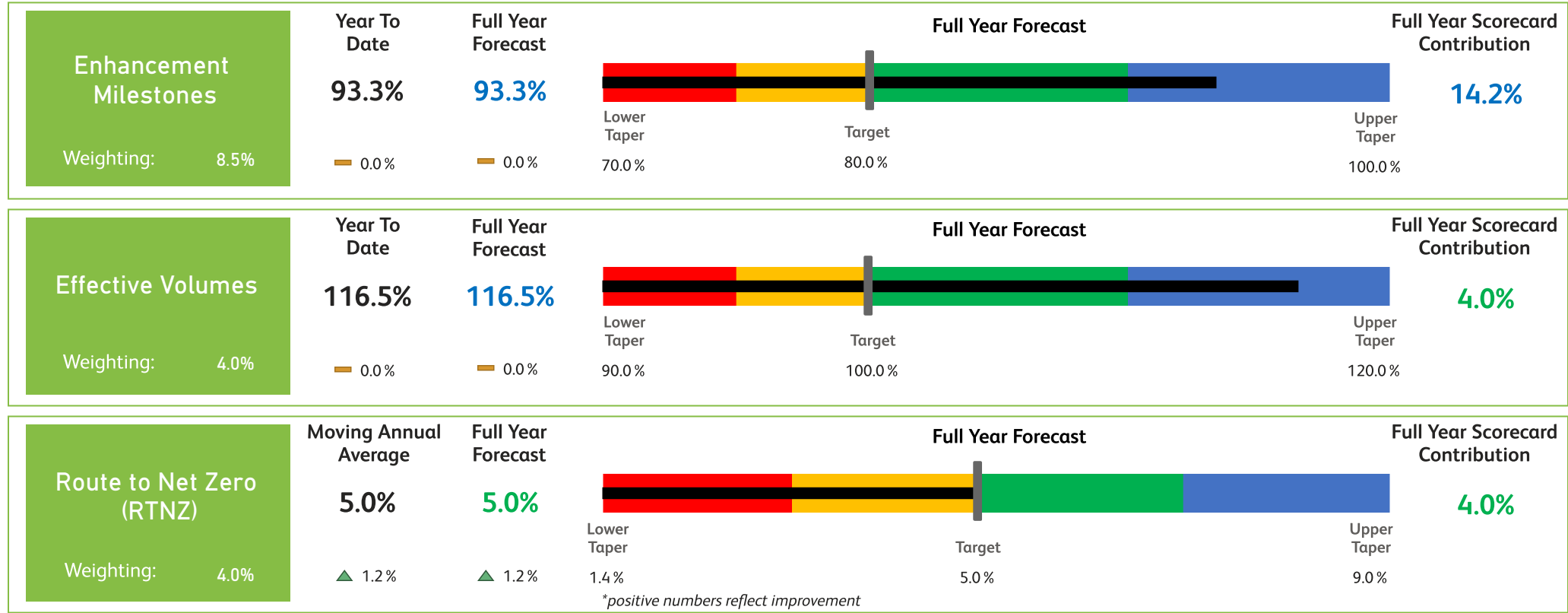
SAFETY



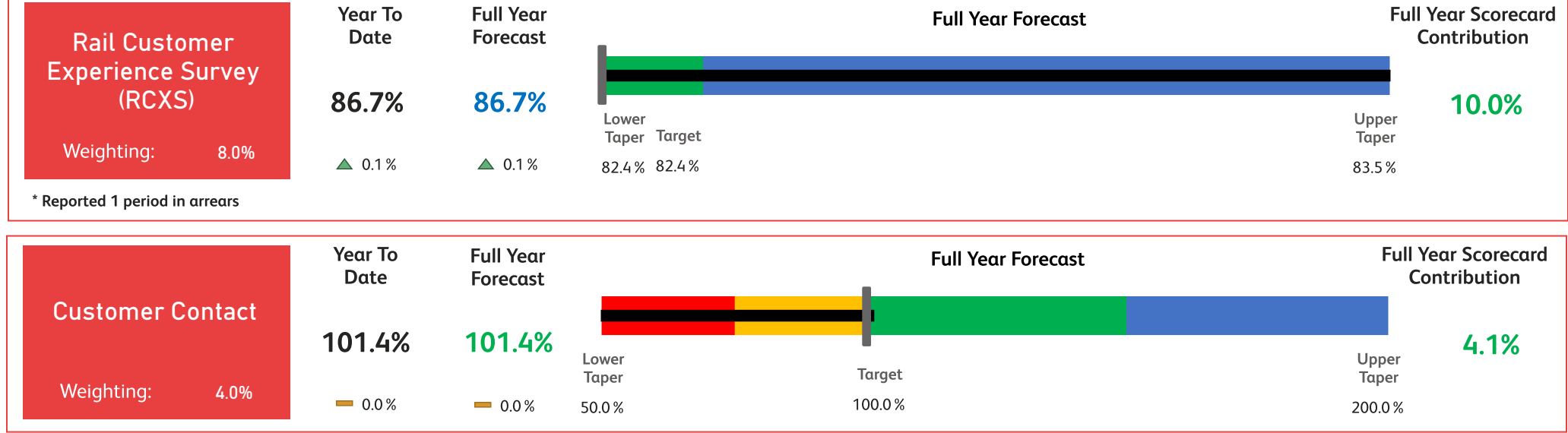
EFFICIENCY



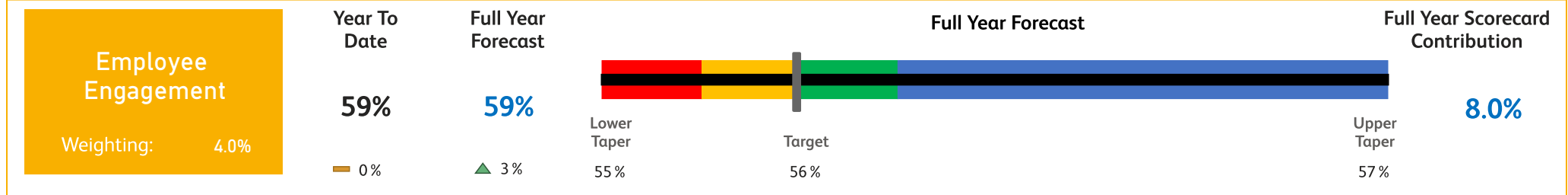
SUSTAINABLE GROWTH



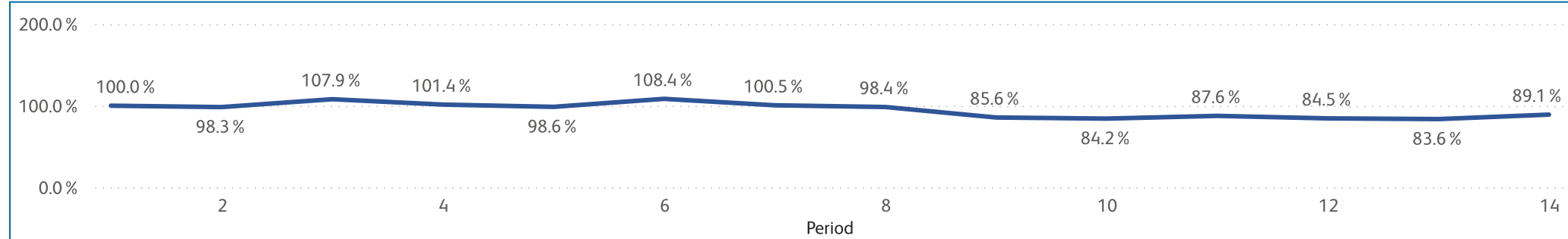
CUSTOMER & COMMUNITIES



PEOPLE



FY26 Scorecard Full Year Forecast Outturn
This chart shows the direction of movement in forecast year-end outturn for every period in FY26.

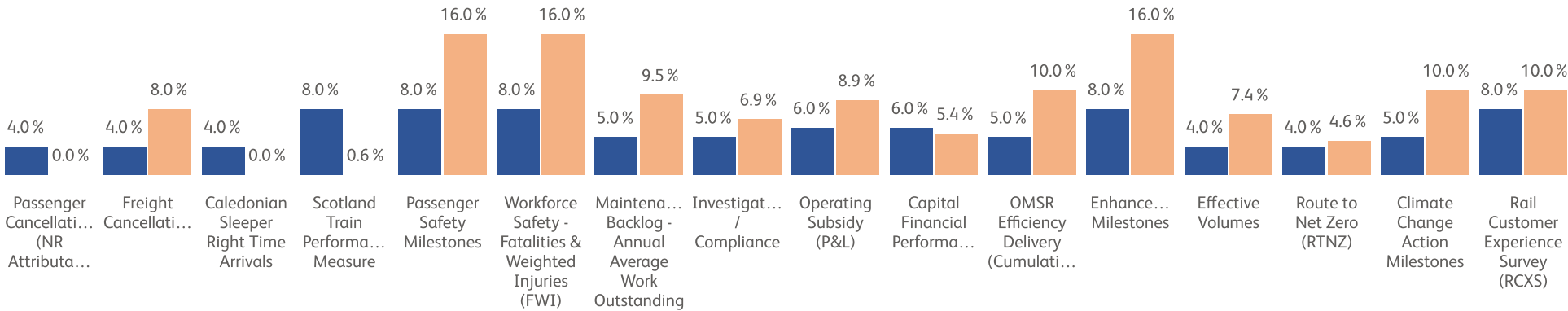


FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution

This chart summarises the forecast year-end scorecard contribution for all metrics (orange bars) and compares this to the target year-end scorecard contribution (blue bars). Adding up each metric's %s will total the forecast scorecard outturn for this period. Full target achievement across all metrics will deliver 100% scorecard contribution. Full upper taper achievement across all metrics will deliver 200% scorecard contribution.

● % Year-End Target Scorecard Contribution ● % Year-End Forecast Scorecard Contribution

Scotland's Railway 100.0% 141.6%



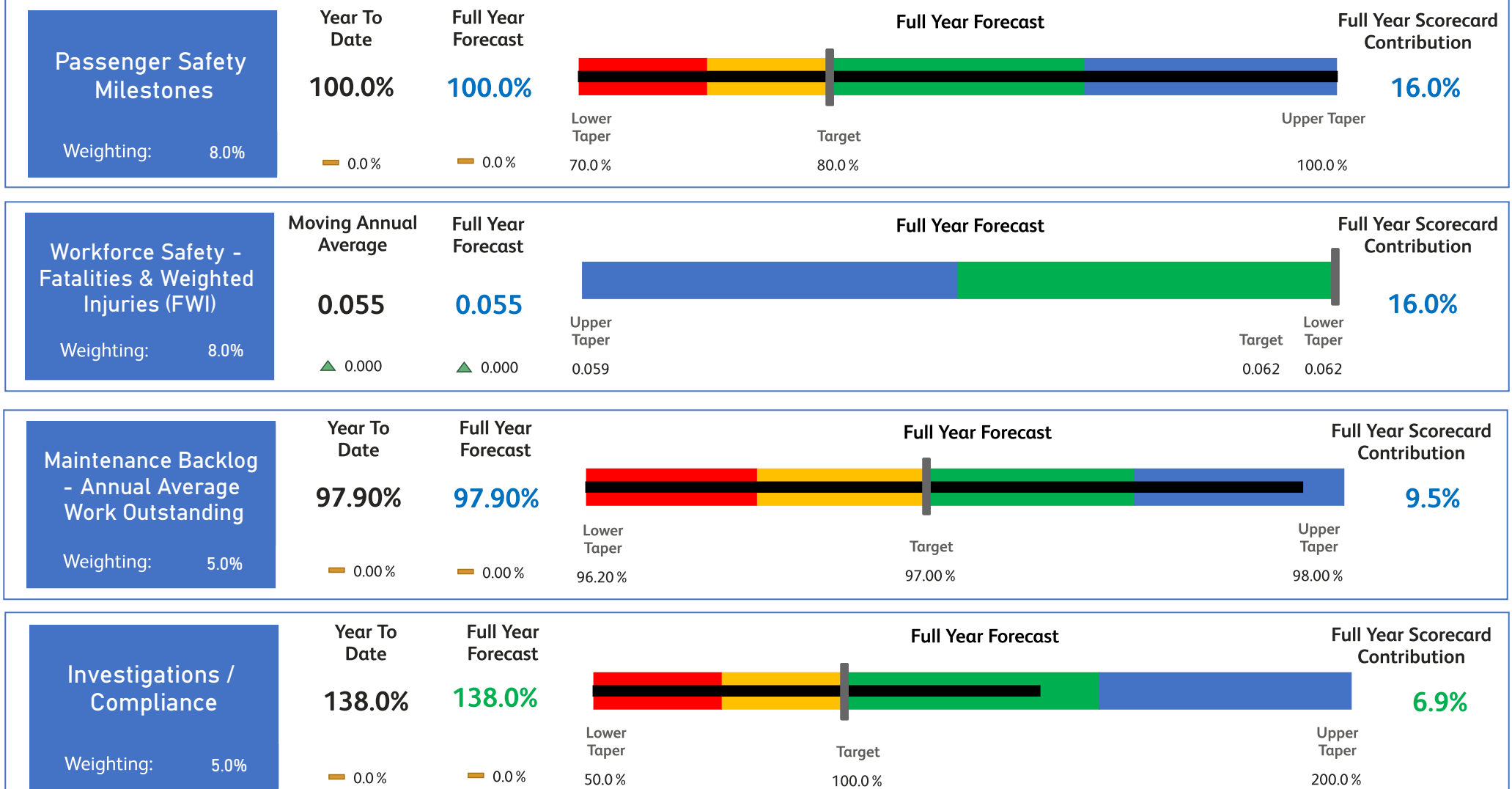
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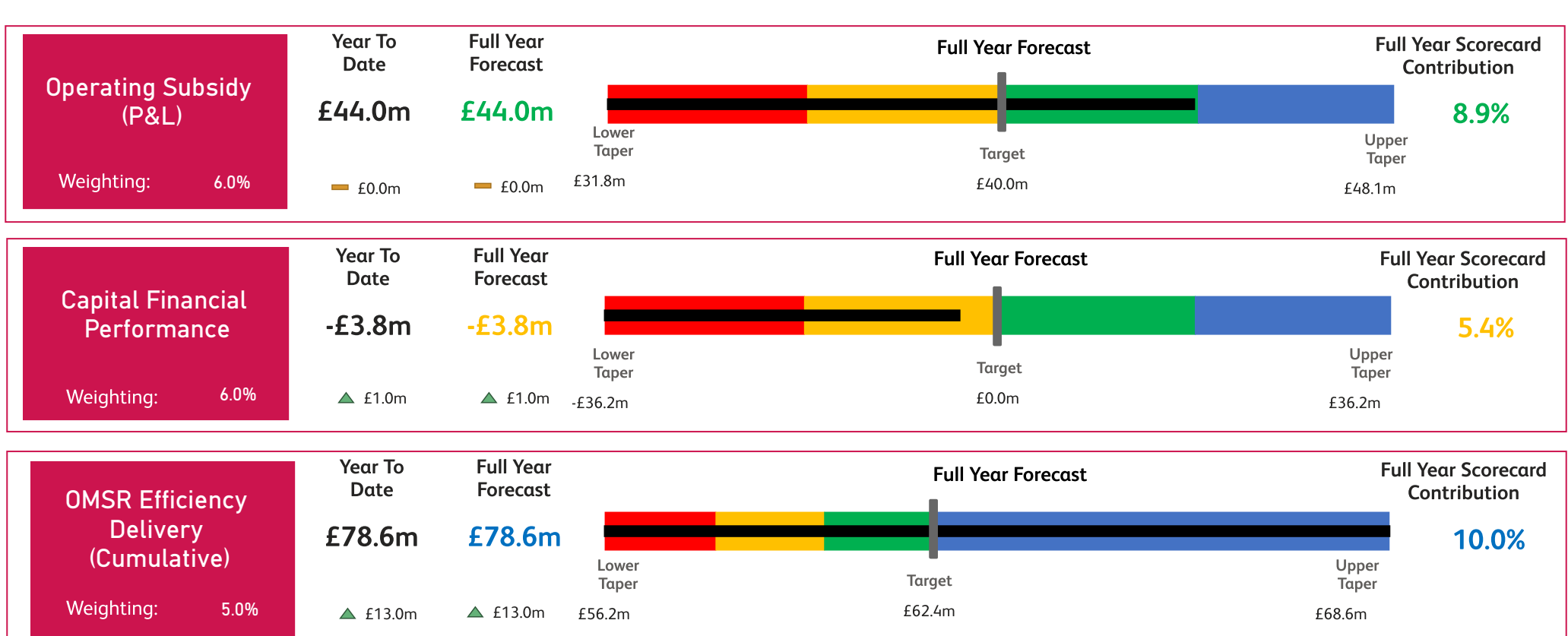
TRAIN SERVICE DELIVERY



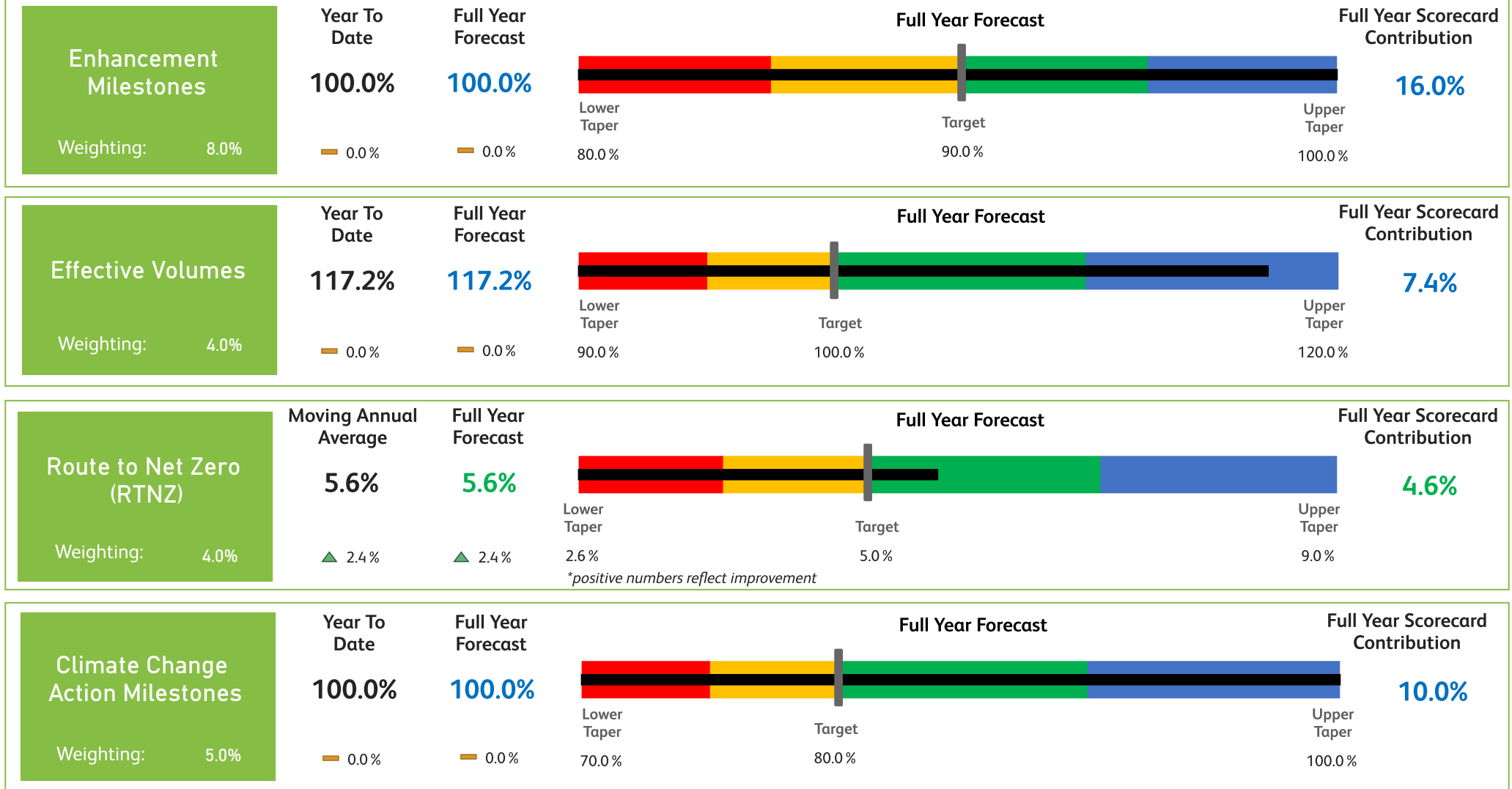
SAFETY



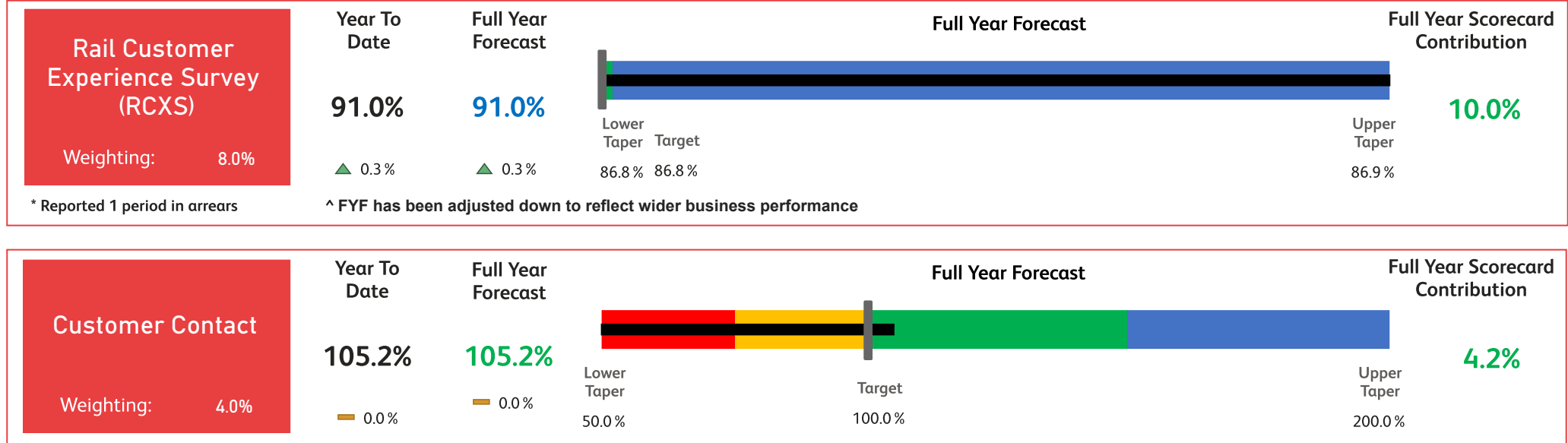
EFFICIENCY



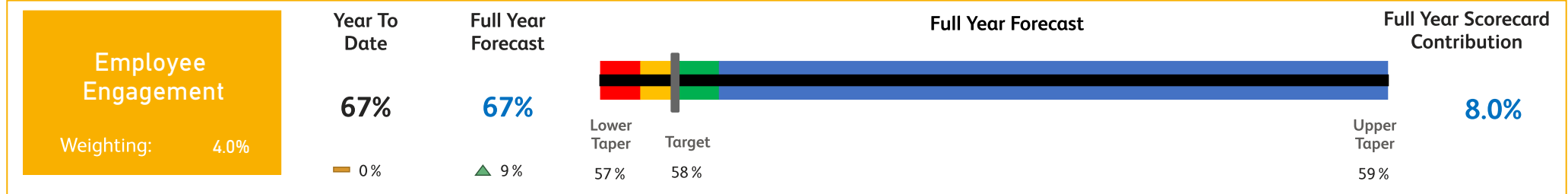
SUSTAINABLE GROWTH



CUSTOMER & COMMUNITIES

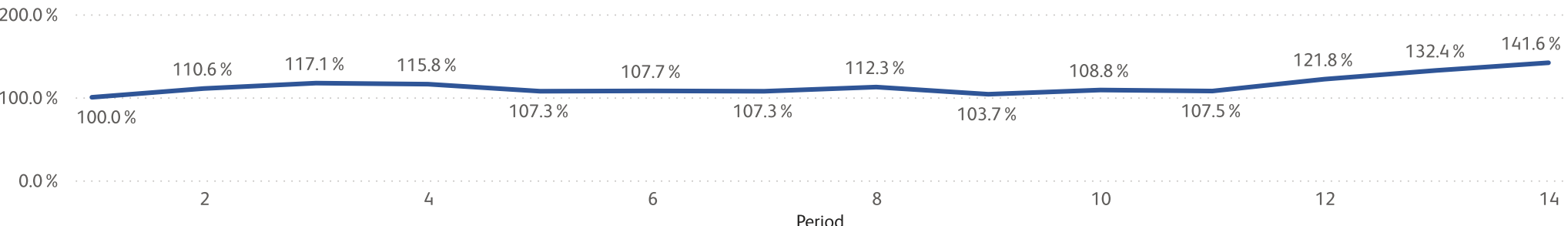


PEOPLE



FY26 Scorecard Full Year Forecast Outturn

This chart shows the direction of movement in forecast year-end outturn for every period in FY26.

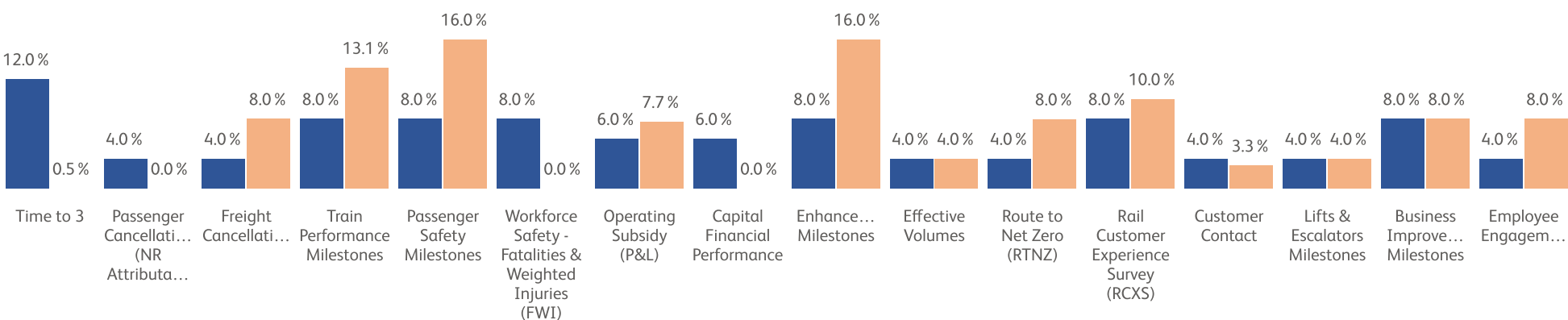


FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution

This chart summarises the forecast year-end scorecard contribution for all metrics (orange bars) and compares this to the target year-end scorecard contribution (blue bars). Adding up each metric's %s will total the forecast scorecard outturn for this period. Full target achievement across all metrics will deliver 100% scorecard contribution. Full upper taper achievement across all metrics will deliver 200% scorecard contribution.

● % Year-End Target Scorecard Contribution ● % Year-End Forecast Scorecard Contribution

Southern 100.0% 106.7%



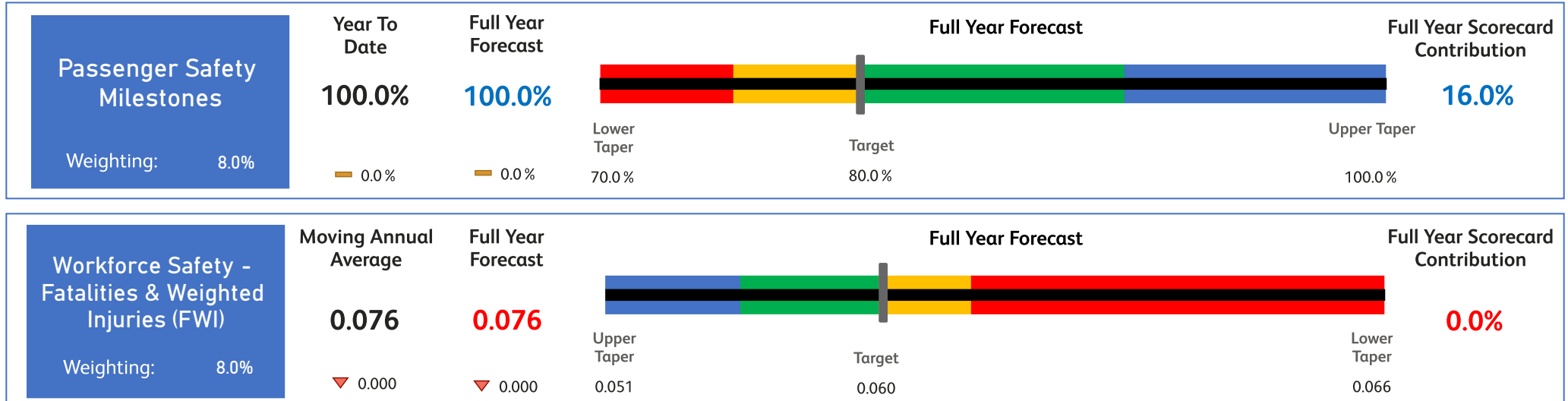
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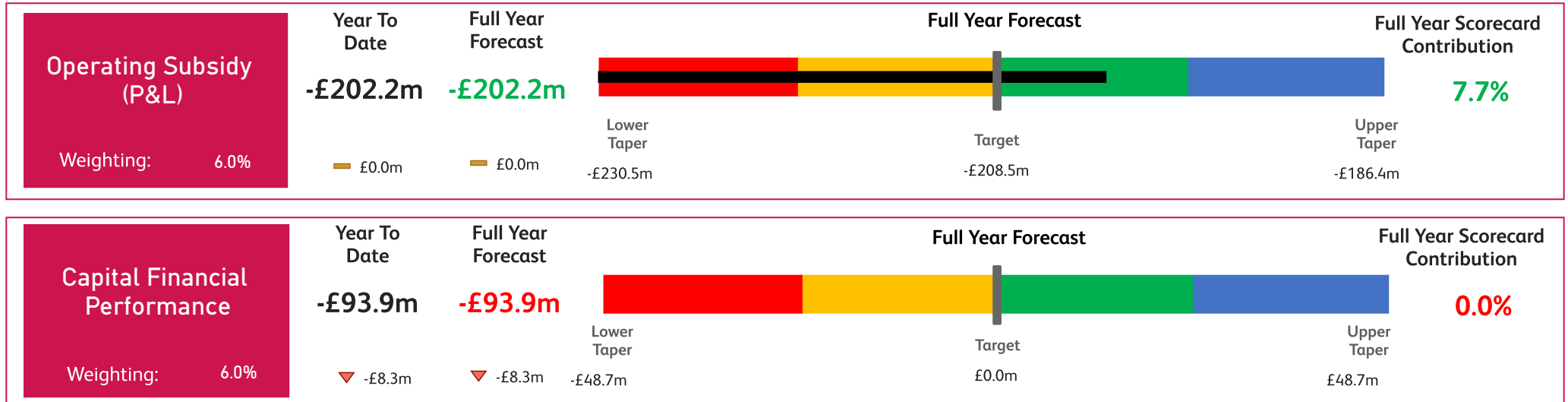
TRAIN SERVICE DELIVERY



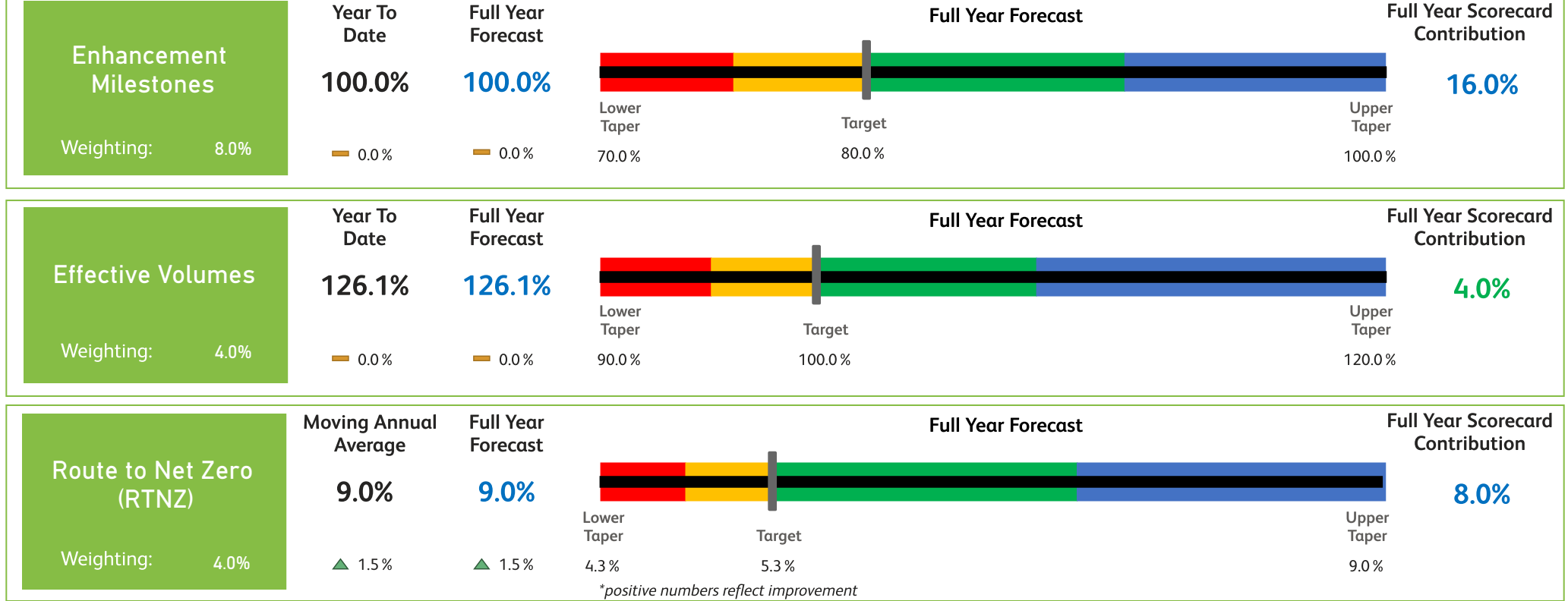
SAFETY



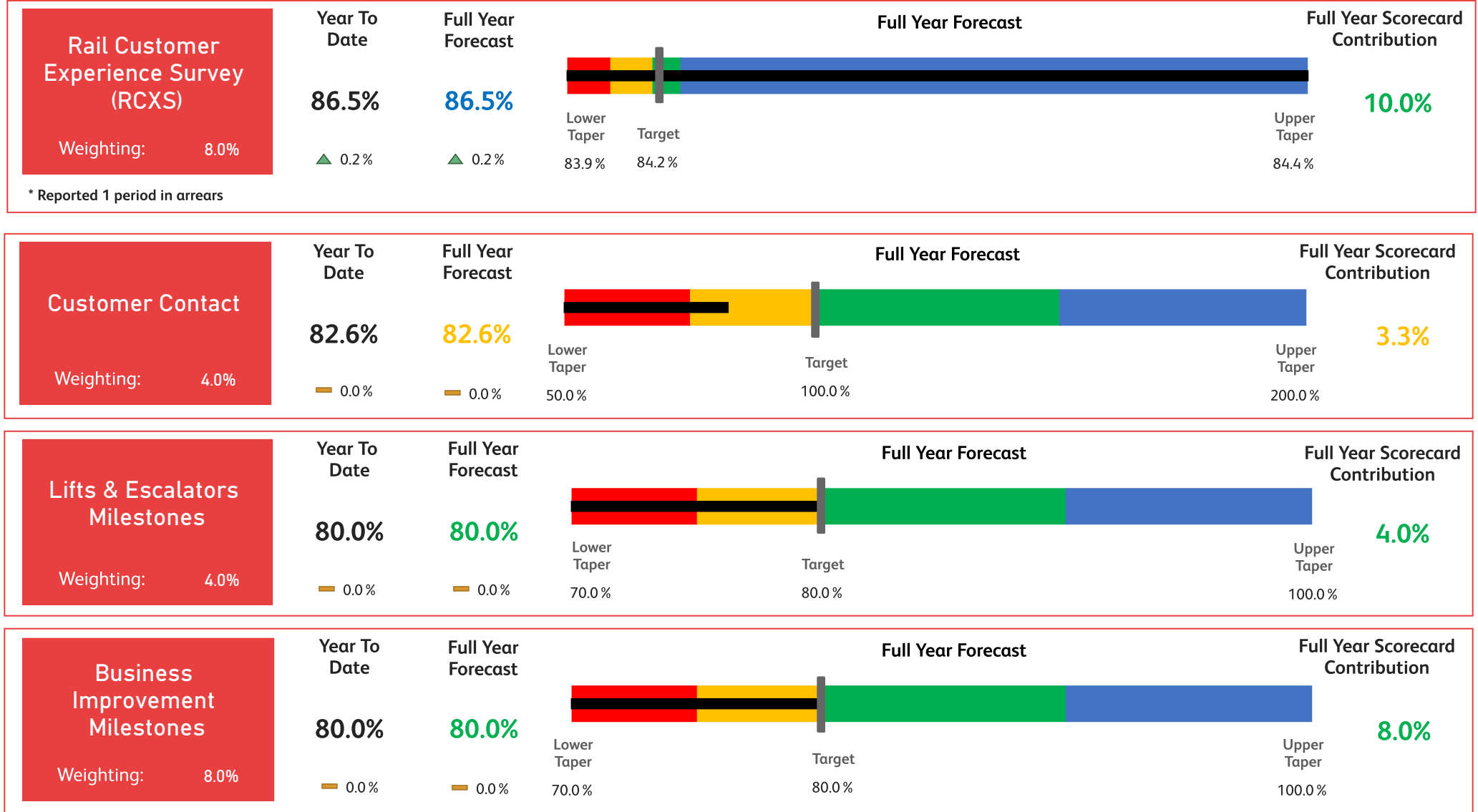
EFFICIENCY



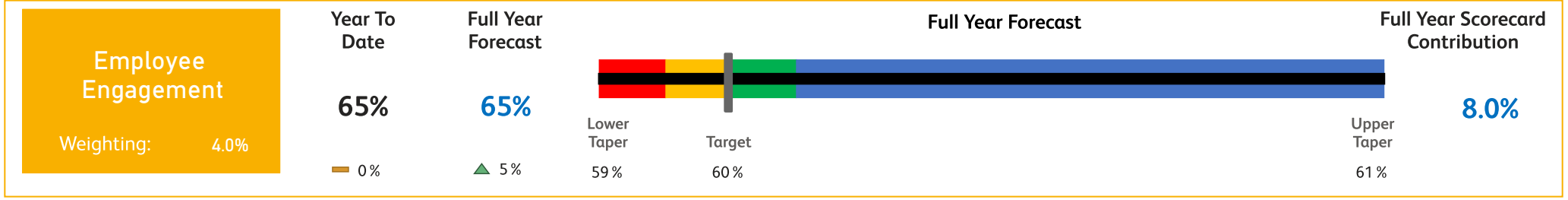
SUSTAINABLE GROWTH



CUSTOMER & COMMUNITIES

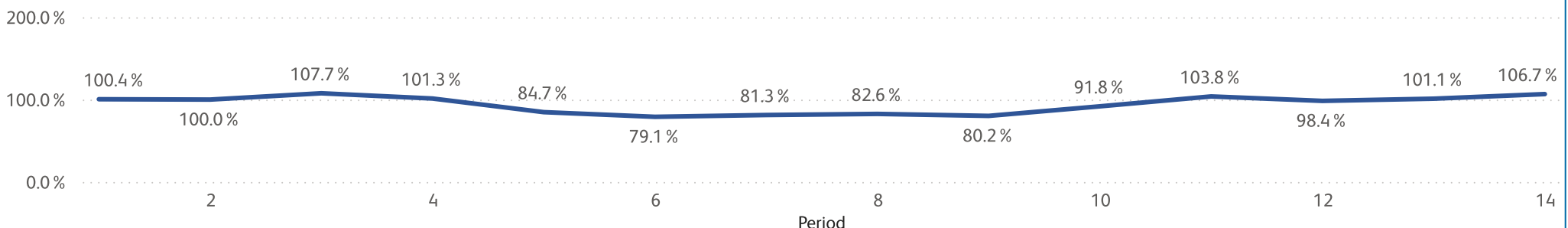


PEOPLE



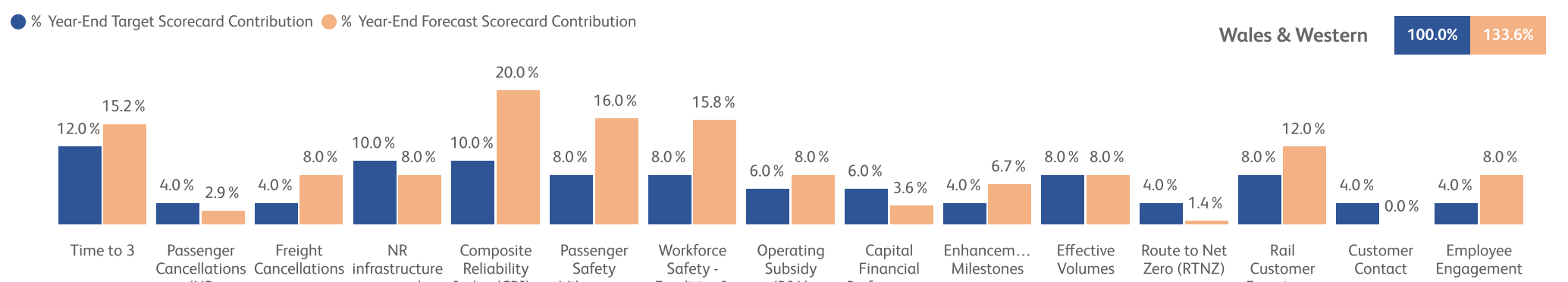
FY26 Scorecard Full Year Forecast Outturn

This chart shows the direction of movement in forecast year-end outturn for every period in FY26.



FY26 Scorecard Metric Summary: % Year-End Forecast vs Target Scorecard Contribution

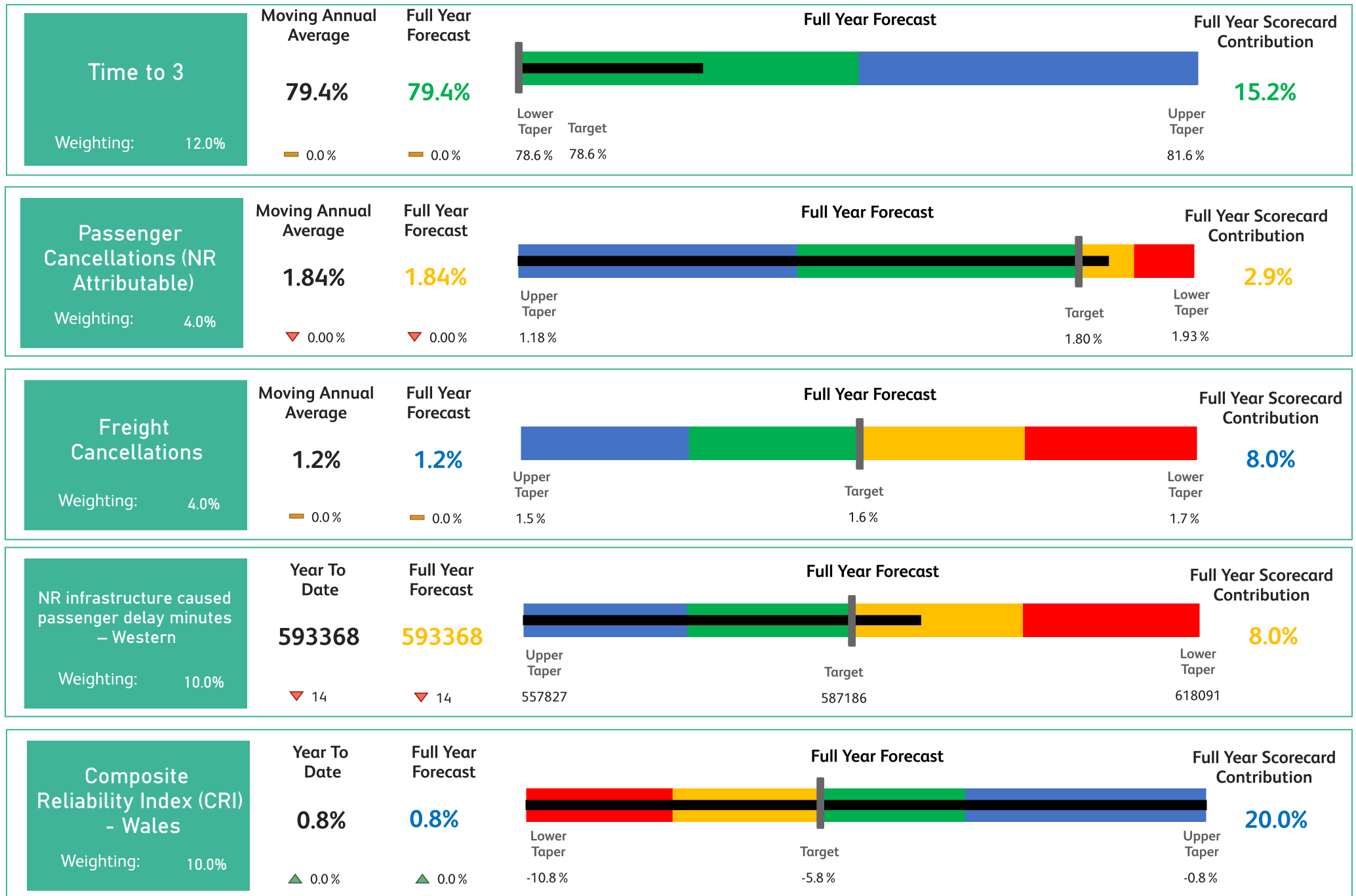
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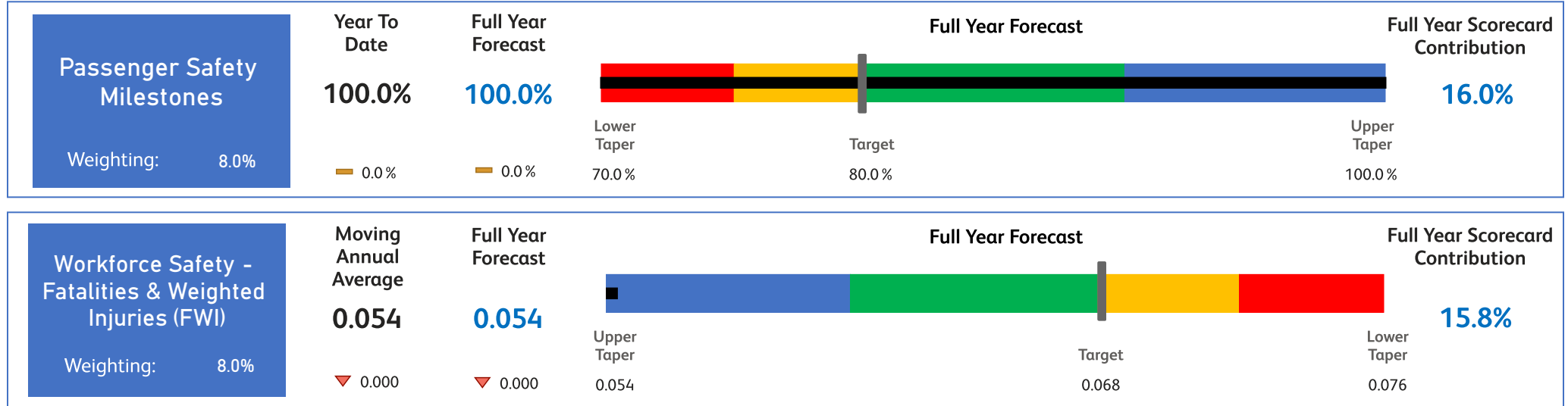
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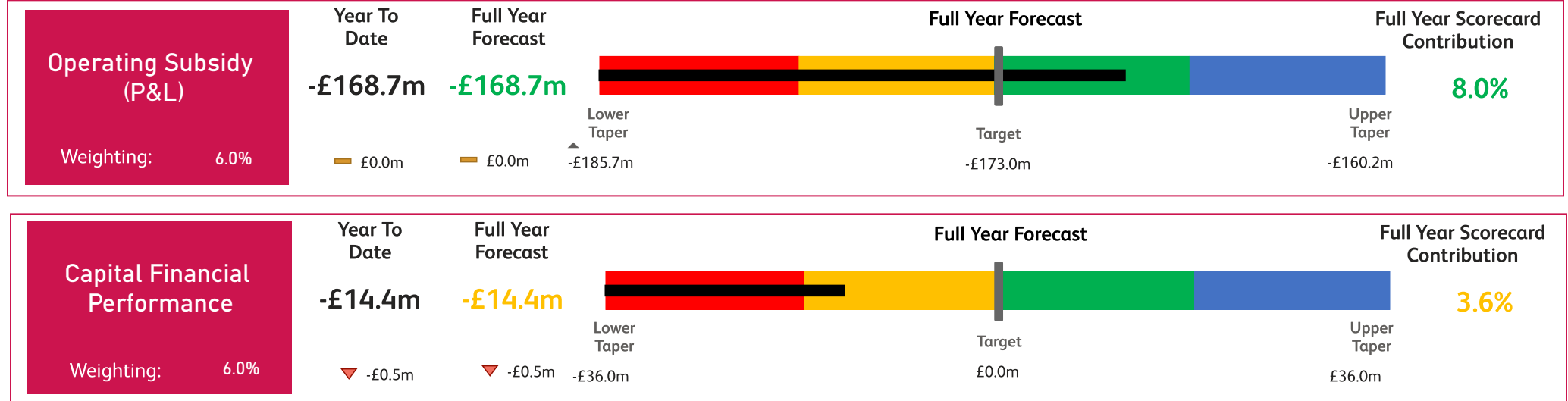
TRAIN SERVICE DELIVERY



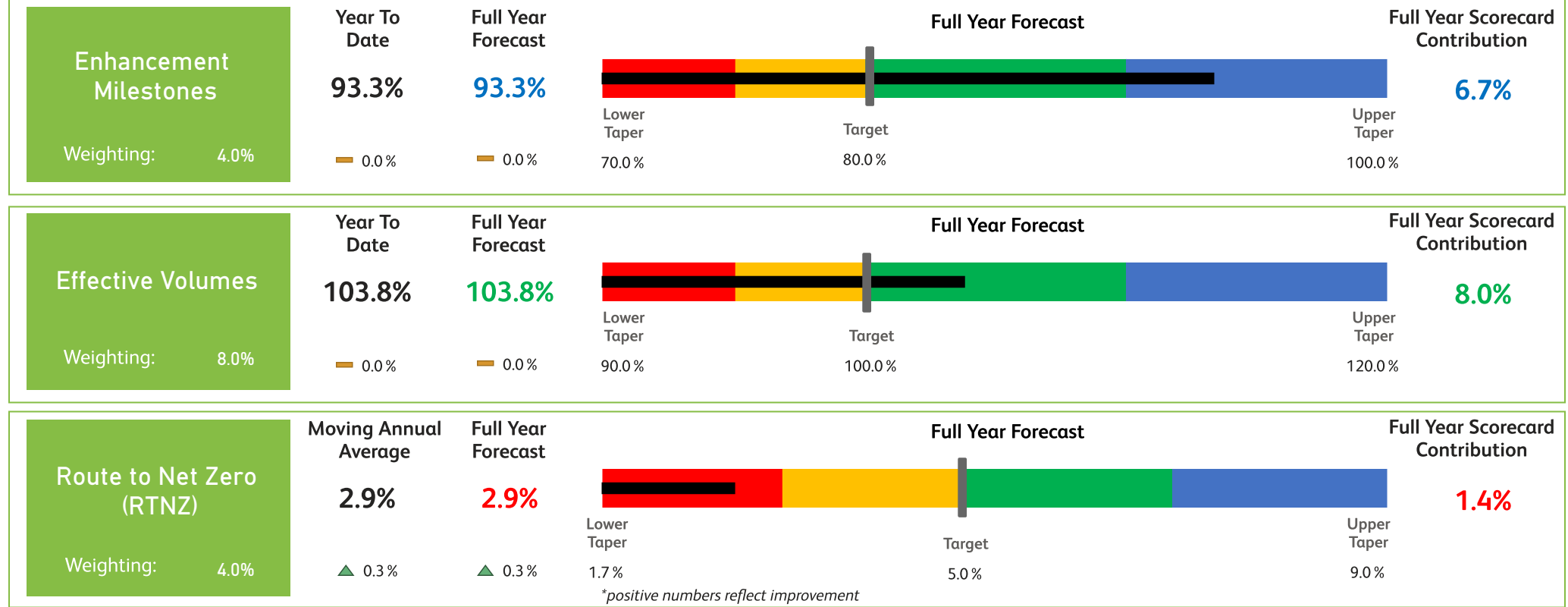
SAFETY



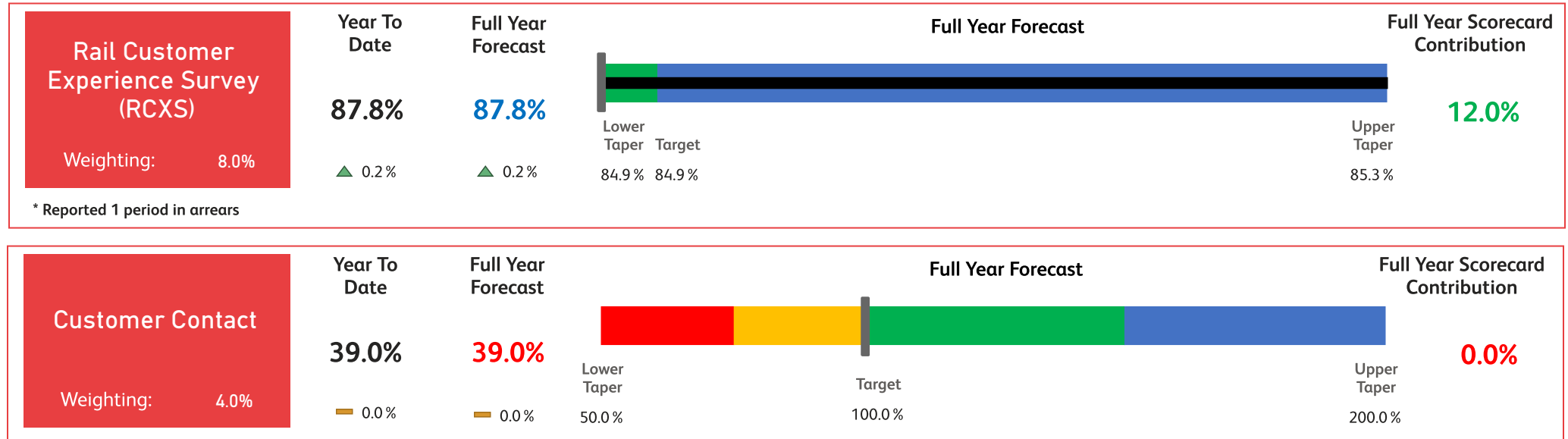
EFFICIENCY



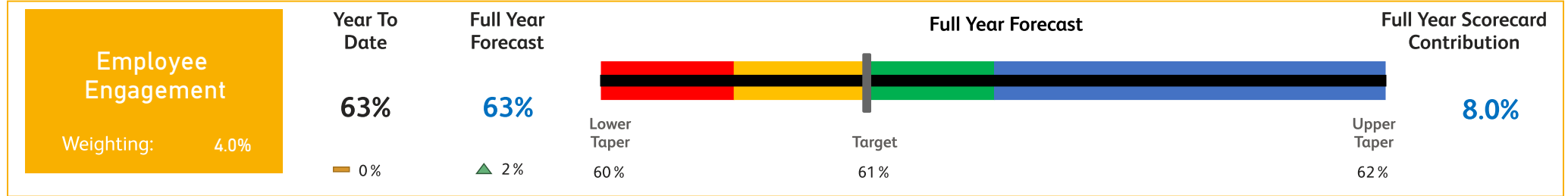
SUSTAINABLE GROWTH



CUSTOMER & COMMUNITIES



PEOPLE



FY26 Scorecard Full Year Forecast Outturn

This chart shows the direction of movement in forecast year-end outturn for every period in FY26.

